



**Minutes of the Meeting of the Board of Directors
held at 9:00 am (PT) 30 October 2025**

Location: VAN R4 – BCLC, 2940 Virtual Way, Vancouver, BC V5M 0A6

Board Present:

Greg Moore Chair
Karen Horcher
Gillain Malfair
Bobbi Sadler
Christine Dacre
Meena Brisard
Kurt Pregler
Bob Stamnes

Not Present

Leah George-Wilson

Management Present:

Pat Davis President & Chief Executive Officer
Dan Beebe Chief Operating Officer
Alan Kerr Chief Financial Officer & VP, Corporate Services
Sandy Austin Chief People Officer
Natasha Questel Chief Social Purpose Officer and VP, Marketing
Mark Goldberg Chief Information Officer & VP, Business Technology
Rao Wandawasi Director, Audit Services
Jennifer Barbosa Director, Enterprise Risk Management Services
Rob Connolly General Counsel
Melissa Granum Corporate Secretary / Director, Board Governance
Jen Viau Acting Assistant Corporate Secretary

Observers and Guests:

s 22

(Those attending in part are reflected in the minutes)

Greg Moore took the Chair at 9:00 am with Melissa Granum acting as recording secretary. As proper notice of the meeting had been given and a quorum was present, the Chair declared the meeting to be regularly constituted and open for the transaction of business at 9:04 am.

LAND ACKNOWLEDGEMENT

Greg Moore provided the land acknowledgement

1 AGENDA

1.1 Action Items List for Reference

On motion duly made and carried, the agenda was adopted.

2 CONSENT AGENDA

On motion duly made and carried, the Consent Agenda was adopted and the following resolutions were adopted:

2.a. Minutes of 23 & 24 July 2025

On motion duly made and carried, the minutes of 23 & 24 July 2025 were approved.

2.b. Minutes of 5 August 2025

On motion duly made and carried, the minutes of 5 August 2025 were approved.

2.1.1 Service Provider Stakeholder Engagement Survey Results

Report was missing in the agenda package and will be posted in the information section of an upcoming board package for the record.

2.2 Contracts

The contracts for approval under consent agenda were discussed extensively at Audit Committee and Strategy Committee meetings and passed per the resolutions outlined below.

2.2.1 Intralot Shared Services

The Board approved the following recommendations:

A. Approve the Intralot Shared Services concept as presented to Strategy Committee and outlined in Attachment I;

B. Approve the Intralot Shared Services agreement valued at ^{s 17(1)} as outlined in the report.

2.2.2 IGT

The Board approved the Online Gaming Service Agreement valued at ^{s 17(1)} as outlined in the report.

2.2.3 Evolution Malta

The Board approved the Online Gaming Services Agreement valued at ^{s 17(1)} as outlined in this report.

s 17(1)

3 BOARD EDUCATION

3.1 PGSI (How the Journey Influences the Destination)

Ryan McCarthy and s 22 joined the meeting at 9:35.

Ryan s 22 presented on the player health gambling severity index and responded to questions from the Board.

4 CORPORATE APPROVALS

4.1 Q2 Financial Statements

Farouk Zaba and Cynki Taylor joined the meeting at 10:35am.

The Board approved the financial statements for the second quarter of fiscal year 2025/2026.

s 22 left the meeting at 10:38am.

4.2 Q2 Revised Forecast & Projections

The Board approved the Q2 Revised Forecast and Projections (Oct TBS).

Farouk Zaba and Cynki Taylor left the meeting at 10:45.

5 CORPORATE OPERATIONS

5.1 Report by President & CEO

Pat Davis provided a status update since the last meeting and responded to questions.

5.2 Kamloops Revitalization

Karen Pinette joined the meeting at 11:10am to present on the report.

Karen Pinette left at 11:12am.

Elenore Arend joined the meeting at 11:15am.

5.3 Draft Indigenous Reconciliation Plan

Lara Gerrits and Shane Vincenzi joined the meeting at 11:12am.

Lara and Shane presented the report and responded to questions from the Board.

Lara Gerrits and Shane Vincenzi left the meeting at 11:22am.

5.4 Management Reports

5.4.1 Finance & Corporate Services

The report was taken as read.

5.4.2 Operations

The report was taken as read.

5.4.3 Business Technology

The report was taken as read.

5.4.4 People & Culture

The report was taken as read.

5.4.5 Social Purpose & Marketing

The report was taken as read.

5.4.6 Safer Play & Enterprise Integrity

The report was taken as read.

5.5 Q2 Corporate KPI Scorecard

Jeremy Hopwood joined the meeting at 11:45 am.

The report was taken as read.

Jeremy Hopwood left the meeting at 11:47 am.

5.6 Q2 ERM Report

Jen Barbosa provided updates for the committee.

5.7 Committee Reports

Committee Chairs updated the Board on the work of each committee (Audit, People, Governance).

5.8 Board Chair Report

The Chair updated the Board on various topics.

6 OTHER BUSINESS

6.1 Business Arising

There were no items.

7 NEXT MEETING

There being no further business, the meeting was adjourned at 12:47 pm.

The next meeting is scheduled for Thursday 4 December 2025.

s 22

Chair



**Minutes of the Meeting of the Board of Directors
held at 9:00 am (PT) 4 December 2025**

Location: Microsoft Teams

Board Present:

Greg Moore Chair
Karen Horcher
Gillain Malfair
Bobbi Sadler
Christine Dacre
Meena Brisard
Kurt Pregler
Bob Stamnes

Not Present

Leah George-Wilson
Meena Brisard

Management Present:

Pat Davis President & Chief Executive Officer
Dan Beebe Chief Operating Officer
Alan Kerr Chief Financial Officer
Sandy Austin Chief People Officer
Natasha Questel Chief Social Purpose Officer
Mark Goldberg Chief Information Officer
Rao Wandawasi Director, Audit Services
Melissa Granum Corporate Secretary / Director, Board Governance
Jen Viau Acting Assistant Corporate Secretary

Attending in part

3.1. Laura Piva-Babcock Director, Communications & Gov't Relation
Cynki Taylor Director, Financial Planning & Analysis
Rebecca Bouchard Senior Manager, Strategic Planning
Martin Lampman Director, Customer Support Operations

4.1 Matt Froh Manager, AML

As proper notice of the meeting had been given and a quorum was present, the Chair declared the meeting to be regularly constituted and open for the transaction of business at 1:00pm

The Board went in camera from 1:00 to 1:10pm. Management joined the meeting at 1:10pm.

LAND ACKNOWLEDGEMENT

Greg Moore provided the land acknowledgement

1 AGENDA

No amendments to the agenda were made.

2 CONSENT AGENDA

On motion duly made and carried, the Consent Agenda was adopted and the following resolutions were adopted:

2.1 Minutes of 31 October 2025

s 17(1)

3 CORPORATE APPROVALS

3.1 Draft - FY26 Business Plan

Management presented the FY27 Business Plan for approvals. The presentation included amendments from previous versions of the Plan. Approvals are being sought for the content of the plan only, and do not include formatting and graphic design that will be finalized in early January and approved by the CEO.

The Board approved the following resolution:

That the Board approve the FY27 BCLC Business Plan as presented.

4 BOARD EDUCATION

4.1 Annual AML Compliance Training

Staff conducted annual compliance training for the Board. The Board expressed appreciation for the training session.

Presentation materials on file for the record.

5 OTHER BUSINESS

5.1 Evolution Malta – PEP Declaration

Management explained the need for the Board of Directors to sign the Politically Exposed Persons (PEP) declaration in order to conform to EU legal requirements regarding contract services with Evolution. It was clarified that in Canada, only CEOs of crowns are considered PEPs, not board members; however, in Europe, board members are classified as PEPs, which affects requirements for certain contracts and financial services.

There was no opposition to this requirement and the Board Directors will complete and sign the form.

6 NEXT MEETING

There being no further business, the meeting was adjourned at 12:47 pm.

The next meeting is scheduled for Tuesday 13 January 2026.

s 22

Chair
