



January 16, 2020

Peter Kappel, Chair
Board of Directors
British Columbia Lottery Corporation
2840 Virtual Way
Vancouver BC V5M 0A6

Dear Peter Kappel:

I would like to extend appreciation on behalf of Premier Horgan and the Executive Council for your dedication, and that of your board members, in leading your organization and helping government deliver on our priorities to British Columbians.

Government remains focused on its three strategic priorities: making life more affordable, delivering better services, and investing in a sustainable economy.

Every public sector organization is accountable to the citizens of British Columbia. The expectations of BC citizens are identified through their elected representatives, the members of the Legislative Assembly.

This mandate letter, which I am sending in my capacity as Minister responsible for the British Columbia Lottery Corporation (BCLC), on behalf of the Executive Council, communicates those expectations for your agency. It sets out overarching government priorities that will inform your agency's policies and programs, as well as specific direction on priorities and expectations for the coming fiscal year.

Our goal is to build a strong, sustainable economy that works for everyone. We are committed to working with you and other Crown Agencies to provide quality, cost-effective services to British Columbia families and businesses. By adopting the Gender-Based Analysis Plus (GBA+) lens and Framework for Improving British Columbians' Standard of Living to policy development, we will ensure that equity is reflected in government budgets, policies and programs. You are encouraged to apply the GBA+ lens in your Crown Agency operations and programs. In the same vein, appointments to agencies, boards and commissions reflect government's direction to promote equity and leadership at senior levels in the public and private sectors, with a view to building strong public sector boards that reflect the diversity of British Columbia.

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Two key priorities that will underpin lasting prosperity are advancing reconciliation with Indigenous Peoples and moving towards a low-carbon economy.

In November 2019, government passed the *Declaration on the Rights of Indigenous Peoples Act* which represents a crucial step towards true and lasting reconciliation. In keeping with the Calls to Action of the Truth and Reconciliation Commission, the Act was developed in collaboration with the First Nations Leadership Council to create a framework for reconciliation in BC. All Crown Agencies are expected to incorporate the *Declaration on the Rights of Indigenous Peoples Act* and Calls to Action of the Truth and Reconciliation Commission within their specific mandate and context.

Announced in December 2018, the CleanBC plan puts our province on the path to a cleaner, better future – with a low-carbon economy that creates opportunities while protecting our clean air, land and water. As part of the new accountability framework established in CleanBC, and consistent with the *Climate Change Accountability Act*, please ensure your organization plans to align operations with targets and strategies for minimizing greenhouse gas emissions and managing climate change risk. Please be prepared to work with government to report out on these plans and activities.

The Crown Agencies and Board Resourcing Office (CABRO), with the Ministry of Finance, will continue to support you and your board on recruitment and appointments as needed, and will be expanding professional development opportunities in 2020/21. This will include online training modules and in-person conferences, as government works to support strong public sector boards that reflect the diversity of British Columbia.

As the Minister Responsible for BCLC, I expect that you will make substantive progress on the following priorities and incorporate them in the goals, objectives and performance measures in your 2020/21 Service Plan:

- Government continues to address concerns raised around illicit behaviour in our Lower Mainland casinos. As you know, since September 2017, government has commissioned three independent reviews on money laundering in BC, including our province's anti-money laundering practices and policies in the gambling industry. Based on the work completed so far by both government and BCLC, we have already seen a dramatic decrease in large amounts of unsourced cash entering casinos. It is expected that BCLC will continue to make it a priority and take action to eradicate this illicit behaviour in our casinos. Regarding these efforts:

- Continue to implement and support government's response to recommendations arising from Dr. Peter German's 2018 "Dirty Money" report that reviews money laundering in BC casinos, in addition to those arising from Dr. German's 2019 "Dirty Money – Part 2" follow-up report;
 - Provide information to the Deputy, Associate Deputy Minister's Office, and the Gaming Policy and Enforcement Branch (GPEB) as and when necessary to help support the review of the 'conduct and manage' AML responsibility and associated gambling reporting for BC casinos;
 - Work with industry partners and provide support to GPEB in the development of new regulatory gambling standards and the transition to a standards-based model; and,
 - Support the Cullen Commission of Inquiry into Money Laundering in British Columbia as appropriate and requested, and where required under legal obligation.
- Continue to seek opportunities to improve the efficacy of Game Sense Advisor (GSA) activities in BC casinos and community gaming centres to mitigate the impacts of gambling products and behaviours.
 - Proactively and responsively share information with the Deputy Minister, Associate Deputy Minister's Office and GPEB that assists the ministry and branch in meeting its responsibilities for the overall integrity of gambling and horse racing and providing advice on broad policy, standards and regulatory issues.
 - Develop a plan to ensure continuing operations of BCLC's headquarters in Kamloops, including the ongoing commitment for senior executive leadership positions at the location. In addition, continue to seek out opportunities in engaging the community and local government in this matter, including the use of adjacent properties.
 - Optimize BCLC's financial performance in accordance with government policy and directives under the *Gaming Control Act* and Treasury Board direction to achieve a net income in line with service plan projections.

Each board member is required to sign the Mandate Letter to acknowledge government's direction to your organization. The signed Mandate Letter is to be posted publicly on your organization's website in spring 2020.

Peter Kappel
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I look forward to continuing to work with you and your Board colleagues to build a better BC.

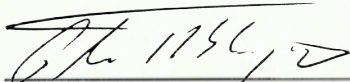
Yours truly,

A handwritten signature in black ink, appearing to be 'David Eby', with a stylized, flowing script.

David Eby, QC
Attorney General

Date: January 16, 2020

pc: The Honourable John Horgan, Premier
Don Wright, Deputy Minister to the Premier and Cabinet Secretary
Lori Wanamaker, Deputy Minister, Ministry of Finance
Heather Wood, Associate Deputy Minister and Secretary to Treasury Board
Ministry of Finance
Richard J. M. Fyfe, QC, Deputy Attorney General, Ministry of Attorney General
Douglas S. Scott, Associate Deputy Minister, Ministry of Attorney General
Sam MacLeod, General Manager, Gaming Policy and Enforcement Branch,
Ministry of Attorney General
Greg Moore, Interim President and Chief Executive Officer,
British Columbia Lottery Corporation



Peter Kappel
Board Member, BC Lottery Corporation

20 January 2020

Date:

Joan Axford
Board Member, BC Lottery Corporation

Date:

Hilary Cassady
Board Member, BC Lottery Corporation

Date:

Fiona Chan
Board Member, BC Lottery Corporation

Date:

Lisa Ethans
Board Member, BC Lottery Corporation

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Dusty Kelly
Board Member, BC Lottery Corporation

Date:

Mario Lee
Board Member, BC Lottery Corporation

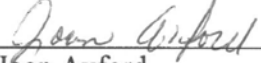
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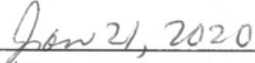
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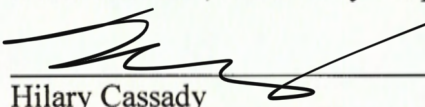
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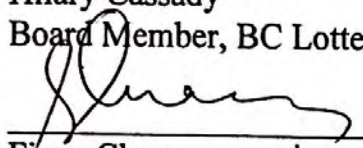
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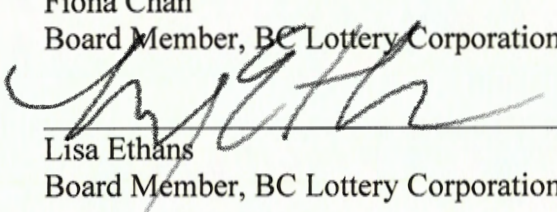
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22 January 2020


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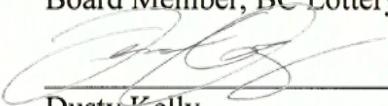
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Fiona Chan
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Lisa Ethans
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Dusty Kelly
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January 21, 2020
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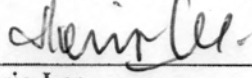
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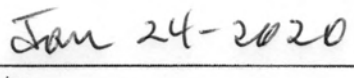
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