



74 West Seymour Street  
Kamloops, BC V2C 1E2

T 250 828 5500  
F 250 828 5631

2940 Virtual Way  
Vancouver, BC V5M 0A6

T 604 270 0649  
[www.bclc.com](http://www.bclc.com)

June 2, 2023

John Davison  
President and CEO  
Public Sector Employers' Council Secretariat  
Suite 210 - 880 Douglas Street  
Victoria, BC V8W 2B7

*Re: Attestation letter for Executive Compensation – British Columbia  
Lottery Corporation, Fiscal Reporting Period 2022/23*

I have read the Public Sector Executive Compensation Reporting Guidelines as prepared by the Public Sector Employer's Council Secretariat and understand it is my responsibility as Board Chair to be aware of Executive compensation paid in the prior fiscal year, as reported by British Columbia Lottery Corporation (BCLC) management.

I hereby attest that, the Executive compensation transactions, as reported by BCLC for the fiscal reporting period 2022/23, in all material respects, are accurate and include all Executive compensation paid by BCLC. The disclosed information also includes the value of any pre-employment or post-employment payments made during the 12-month period before or after the term of employment. The compensation provided to Executives was within approved compensation plans and complies with these guidelines<sup>1</sup>.

Yours truly,

Greg Moore  
Chair, Board of Directors

Enclosure(s)

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<sup>1</sup> The approved compensation plans referenced in this attestation letter are comprised of the following:

- a) The British Columbia Lottery Corporation Compensation Philosophy and Plan approved by BCLC's Board of Directors on October 26, 2022.
- b) Compensation transactions for the CEO (and interim CEO) are approved by the Minister.

# Public Sector Executive Compensation Reporting Form

British Columbia Lottery Corporation  
Reporting for Fiscal Year 2022/23

*Statement of Executive Compensation*

May 2023

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# Statement of Executive Compensation

## 1.1 PURPOSE

BCLC is required to disclose all compensation provided to the Chief Executive Officer and the next four highest paid executives for the services they have provided to the organization. This document outlines the design, provisions and total value of executive compensation for the fiscal year ending March 31, 2023 for the British Columbia Lottery Corporation (BCLC).

## 2.1 COMPENSATION DISCUSSION AND ANALYSIS

### 2.1.1 Compensation Philosophy

BCLC's Compensation Philosophy and Plan is aligned to a common compensation philosophy for the B.C. Public Sector and has embodied the following four core principles:

- **Performance** – Compensation programs support and promote a performance-based organizational culture.
- **Differentiation** – Differentiation of salary is supported where there are differences in the scope of the position within an organization, and/or due to superior individual team contributions.
- **Accountability** – Compensation decisions are objective and based upon a clear and well-documented business rationale that demonstrates the appropriate expenditure of public funds.
- **Transparent** – Compensation programs are designed, managed and communicated in a manner that ensures the program is clearly understood by employees and the public while protecting individual personal information.

### BCLC's Guiding Principles for Reward and Compensation

- **Experience** - We strive to reward in many ways, and pay is just one part of the experience at BCLC. We will communicate a holistic view of rewards, as the whole is greater than the sum of its parts.
- **Agile** - To serve our people as we serve our players, we need to cater to a range of tastes and needs. We do this through offering our people choice, control and flexibility so that their experience is more personal and meaningful. One-size-does-not-fit-all.
- **Competitive** - A total reward program that ensures BCLC can compete to attract and retain the talent needed to continue providing exceptional playing experiences.
- **Performance** - We will differentiate rewards for high performing teams and individuals to support and promote a performance-based organizational culture.
- **Transparency** - Our practices will be transparent and accountable to all our stakeholders.

## **BCLC Compensation Philosophy**

BCLC is a dynamic, entrepreneurial Crown Corporation of British Columbia that strives to be a best in class employer. We endeavor to attract, engage and retain high performing, dedicated, and conscientious employees to further its mandate of managing and conducting commercial gambling in a socially responsible manner for the benefit of British Columbians.

To support BCLC's vibrant and impactful work as a company with a social purpose and public sector organization, we believe it is imperative our rewards strategy is versatile and our approach fosters an environment where employees can perform to the best of their abilities, be passionate about their work, and be themselves.

To be successful, we must attract a diverse pool of candidates and hire top talent who are multi-talented and committed to our purpose. We promote a culture founded on hard work, autonomy, respect, innovation, and a deep understanding and commitment to the value we bring to the residents of British Columbia, so the organization and the province of British Columbia can benefit from our collective synergy and passion focused efforts. We seek to provide our employees with challenging and rewarding work, and to offer a total rewards package that remunerates them for their value, is multidimensional, and addresses all aspects of their wellbeing.

Equity in BCLC's compensation program is achieved through a formalized job evaluation system that evaluates jobs and level of compensation on the basis of complexity. Employees progress through a salary range based on individual performance and mastery of the job.

While Total Compensation (including Salary and Benefits) is important, it is only one element of the greater Total Rewards package (also including Wellness, Social Purpose and Diversity, Inclusion & Belonging) that BCLC offers.

Any Total Rewards offered must comply with any government regulations and guidelines in place.

### **2.1.2 Governance**

The Board of Directors (BOD) and the People Committee (PC) have oversight of BCLC's executive compensation. The terms of reference (as it pertains to total compensation) are outlined below:

#### **Board of Directors**

- monitor and, at least annually, evaluate the CEO's performance against agreed upon annual objectives;
- approve the CEO's salary increases, incentive payouts and/or other compensation adjustments, subject to applicable Government requirements and approvals;
- approve: BCLC's compensation philosophy and principles, ensuring they meet applicable Government requirements and giving consideration to current market practices;
- approve any material changes to benefit programs

- oversee BCLC's pension plan in accordance with a Board-approved governance structure and the Pension Plan Administration Manual.

### **People Committee**

- review and recommend to the Board for approval the CEO's Total Compensation, subject to applicable Government requirements and approvals;
- annually review with the CEO the planned Total Compensation of Executive Management for the next fiscal year;
- annually review and recommend to the Board for approval the Total Compensation plan, including the salary plan, merit increase budget (if applicable), the benefits plan and reward and recognition programs (if applicable);
- support Board oversight of BCLC's pension plan in accordance with the Board-approved governance structure, and the Pension Plan Administration Manual.

## **2.1.3 Forms of Compensation**

Total compensation for the Executive includes base pay, benefits plan, pension, supplementary pension, vacation, vehicle/transportation allowance and other compensation. Following is a description of each total compensation element.

### **Base Pay**

BCLC's compensation plan is market-based and salary ranges are reflective of the 50<sup>th</sup> percentile of the market.

Salaries are allocated through a formal job evaluation process and within approved salary bands.

Annual salary increases for the Executive are determined based on individual performance.

Compensation changes for the CEO must be approved by the Minister. In our recent recruitment for our CEO position, BCLC completed benchmarking that resulted in an adjustment to the CEO salary.

### **Benefits Plan**

BCLC provides a cost-shared flexible benefit program, which gives employees the flexibility to choose appropriate levels of extended health, dental, accidental death and dismemberment insurance, life insurance, critical illness insurance, healthcare spending account and wellness account coverage. Long Term Disability premiums are paid for by the employee.

### **Registered Pension Plan (RPP)**

BCLC provides a defined benefit pension plan, which is a shared cost between the employee and the Corporation. Employees contribute 4.4% of their monthly earnings that are less than or equal to the Year's Maximum Pensionable Earnings (YMPE) and 6.0% of their annual earnings that are in excess of the YMPE. The Corporation contributes additional amounts necessary to pay for the

promised pension. An actuary who is certified in the determination of pension funding requirements calculates the amount of the Corporation's contribution.

#### **Supplemental Pension Plan (SPP) – For Vice-Presidents**

BCLC has a Supplemental Pension Plan for Vice-Presidents. The SPP provides a pension payable at retirement on or after age 55. The pension is calculated using the formula from the RPP, without *Income Tax Act* maximum pension limits imposed on the RPP. The excess over the RPP is payable from the SPP. In other words, the SPP provides the pension that the *Income Tax Act* will not allow to be paid from the RPP. The SPP is simply a mirror of the RPP, with two exceptions: The Vice Presidents do not have to contribute to the SPP. If a Vice President terminates employment before age 55, no benefit is payable from the SPP.

#### **Supplemental Pension Plan (SPP) – For CEO**

The CEO Supplemental Pension Plan is similar to the SPP for Vice-Presidents with one exception; the CEO receives 1.5 years of pensionable service credit for each year of eligible service.

#### **Vacation**

Twenty days of vacation is provided for an Executive upon joining BCLC, unless otherwise negotiated as part of the employment contract. The annual rate of vacation accrual increases at established years of service until the maximum accrued vacation rate is met. The maximum accrued vacation provided to an Executive is 35 days.

#### **Vehicle/Transportation Allowance**

BCLC's vehicle/transportation allowance is aligned with the BC Government vehicle policy.

#### **Other**

Paid parking is provided to Vancouver based Executives.

As of fiscal year 2021/2022, Executives no longer participate in the corporate recognition program.

**BC Lottery Corporation**

**Summary Compensation Table at 2023**

Name and Position	Salary	Holdback/Bonus/ Incentive Plan Compensation	Benefits	Pension	All Other Compensation (expanded below)	2022/2023 Total Compensation	Previous Two Years Totals Total Compensation	
							2021/2022	2020/2021
Lynda Cavanaugh, President & CEO	\$ 124,661	-	\$ 98	-	\$ 21,771	\$ 146,530	\$ 305,180	\$ 62,201
Patrick Davis, President and CEO	\$ 332,534	-	\$ 12,946	\$ 69,929	\$ 33,879	\$ 449,288	\$ 290,690	\$ 280,784
Dan Beebe, Chief Operating Officer	\$ 253,628	-	\$ 13,091	\$ 18,586	\$ 414	\$ 285,719		
Alan Kerr, Chief Financial Officer and VP Corporate Services	\$ 277,173	-	\$ 11,684	\$ 30,527	\$ 1,172	\$ 320,556	\$ 310,402	\$ 314,020
Marie-Noelle Renee Savoie, Chief Compliance Officer & VP Legal, Compliance and Security	\$ 239,058	-	\$ 11,933	\$ 13,797	\$ 7,773	\$ 272,561	\$ 262,121	
Peter ter Weeme, Chief Social Purpose Officer and VP, Player Experience	\$ 251,012	-	\$ 12,789	\$ 24,966	\$ 11,648	\$ 300,415	\$ 288,769	

**Summary Other Compensation Table at 2023**

<b>Name and Position</b>	<b>All Other Compensation</b>	<b>Severance</b>	<b>Vacation Payout</b>	<b>Paid Leave</b>	<b>Vehicle / Transportation Allowance</b>	<b>Perquisites / Other Allowances</b>	<b>Other</b>
Lynda Cavanaugh, President & CEO	\$ 21,771	-	\$ 21,771	-	-	-	-
Patrick Davis, President and CEO	\$ 33,879	-	\$ 26,415	-	\$ 7,464	-	-
Dan Beebe, Chief Operating Officer	\$ 414	-	\$ 414	-	-	-	-
Alan Kerr, Chief Financial Officer and VP Corporate Services	\$ 1,172	-	\$ 518	-	-	-	\$ 654
Marie-Noelle Renee Savoie, Chief Compliance Officer & VP Legal, Compliance and Security	\$ 7,773	-	-	-	\$ 7,138	-	\$ 635
Peter ter Weeme, Chief Social Purpose Officer and VP, Player Experience	\$ 11,648	-	\$ 4,301	-	\$ 7,347	-	-



**Notes**

Lynda Cavanaugh, President & CEO	<b>General Note:</b> Ms. Cavanaugh resigned effective August 22, 2022. Ms. Cavanaugh was hired January 18, 2021 to act as interim CEO while Mr. Lightbody is on a medical leave of absence. Ms. Cavanaugh did not participate in the BCLC benefits plan or pension plan. The amount showing in the Benefits field includes statutory benefits.
Patrick Davis, President and CEO	<b>General Note:</b> Mr. Davis started this fiscal period as Chief Information Officer and Vice President, Business Technology. His salary attributable to his time in this role is \$88,457. Mr. Davis was appointed to the President and CEO role effective August 04, 2022. Mr. Davis' salary attributed to his time in the CEO role for FY23 is \$244,077. A \$443 credit is applied in the Benefits column, representing a prior period adjustment to FY22, as an insurance expense was double counted in that year. Mr. Davis received a 4% performance-based increase effective April 1, 2022.
Dan Beebe, Chief Operating Officer	<b>General Note:</b> Mr. Beebe's earnings while in the interim COO role, from the start of this fiscal period to August 01, 2022 were \$78,128. Mr. Beebe became permanent in the COO role effective August 02, 2022 and earnings from this date to the end of this fiscal period were \$175,500. Mr. Beebe received a 4% performance-based increase effective April 1, 2022.
Alan Kerr, Chief Financial Officer and VP Corporate Services	<b>General Note:</b> \$654 in Other column represents monthly paid parking at the Vancouver office. A \$982 credit is applied in the Benefits column, representing a prior period adjustment to FY22, as an insurance expense was double counted in that year. Mr. Kerr received a 4% performance-based increase effective April 1, 2022. <b>Other Note:</b> \$654 in Other represents monthly paid parking at the Vancouver office.
Marie-Noelle Renee Savoie, Chief Compliance Officer & VP Legal, Compliance and Security	<b>General Note:</b> \$635 in Other column represents monthly paid parking at the Vancouver office. \$545 credit is applied in the Benefits column, representing a prior period adjustment to FY22, as an insurance expense was double counted in that year. Ms. Savoie received a 4% performance-based increase effective April 1, 2022. <b>Other Note:</b> \$635 in Other represents monthly paid parking at the Vancouver office.
Peter ter Weeme, Chief Social Purpose Officer and VP, Player Experience	<b>General Note:</b> A \$212 credit is applied in the Benefits column, representing a prior period adjustment to FY22, as an insurance expense was double counted in that year. Mr. ter Weeme received a 4% performance-based increase effective April 1, 2022.